

Board composition, leadership & committees

	Audit	Governance and Public Policy	Human Capital and Compensation	Finance	Special Activities
Tracy A. Atkinson*	M		C	M	
Bernard A. Harris Jr.*	M				M
Gregory J. Hayes, Chairman and CEO				M	M
George R. Oliver*		M		M	
Robert K. (Kelly) Ortberg				M	M
Margaret (Meghan) L. O'Sullivan*		M			M
Dinesh C. Paliwal,* Lead Director		M	M		
Ellen M. Pawlikowski*	M				M
Denise L. Ramos*	M		M		
Fredric G. Reynolds*	C	M	M		
Brian C. Rogers*			M	C	
James A. Winnefeld Jr.*			M	M	C
Robert O. Work*	M	C			M

KEY: M = Member C = Chair * = Independent Director